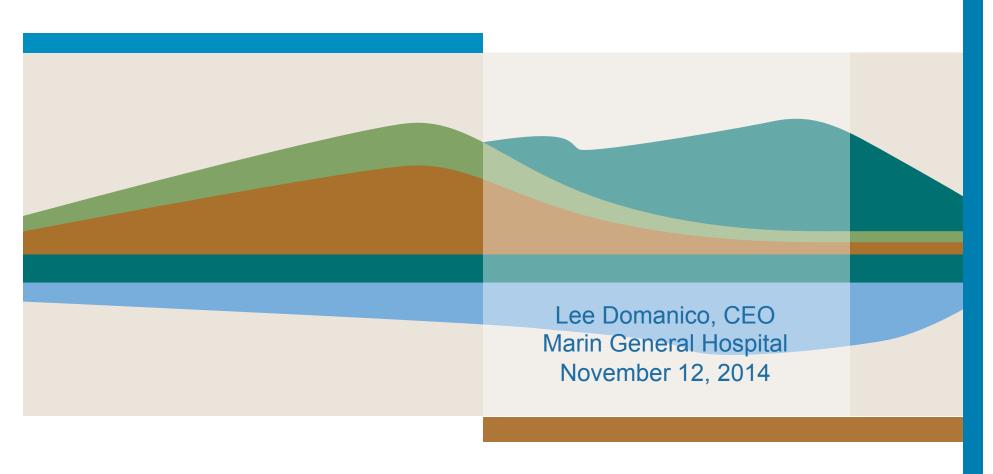


## Northern California HIMSS (Executive Summary)



Our home. Our health. Our hospital.

## Transition from System to Independent Free Standing

## PRE 2010 Finance & set-up operating company to assume control Set-up of new governance structure 2010 - 2014Refinance transfer debt Stabilize operations Secure a referral base Expand services Partner with physicians **POST 2014** Strategy to remain independent Build confidence





## Comments & Questions